

## COMMUNITY SERVICES

	Revised Budget	Projected Outturn	Variance
<b>SERVICE SUMMARY</b>			
Direct Expenditure	10,539,386	11,334,083	794,697
Income	(6,378,300)	(7,753,462)	(1,375,162)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>4,161,086</b>	<b>3,580,621</b>	<b>(580,465)</b>
Indirect Expenditure	2,000,555	2,039,206	38,651
<b>Net (Income)/Expenditure</b>	<b>6,161,641</b>	<b>5,619,827</b>	<b>(541,814)</b>

## BUILDING MAINTENANCE

Direct Expenditure	2,948,590	3,616,424	667,834	A variation in the level of work undertaken, this additional cost will be recharged to the Housing Revenue Account.
Income	(3,028,850)	(3,696,774)	(667,924)	See above.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(80,260)</b>	<b>(80,350)</b>	<b>(90)</b>	
Indirect Expenditure	86,380	86,470	90	
<b>Net (Income)/Expenditure</b>	<b>6,120</b>	<b>6,120</b>	<b>0</b>	

## GYPSY CARAVAN SITES

Direct Expenditure	117,810	121,101	3,291	
Income	(197,610)	(146,440)	51,170	Assumed removal of Surrey County Council (SCC) contribution towards site operation costs (discussions are continuing with SCC over long term financial support)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(79,800)</b>	<b>(25,339)</b>	<b>54,461</b>	
Indirect Expenditure	12,230	12,376	146	
<b>Net (Income)/Expenditure</b>	<b>(67,570)</b>	<b>(12,963)</b>	<b>54,607</b>	

## CITIZENS ADVICE BUREAU

Direct Expenditure	283,420	283,419	(1)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>283,420</b>	<b>283,419</b>	<b>(1)</b>
Indirect Expenditure	1,190	1,200	10
<b>Net (Income)/Expenditure</b>	<b>284,610</b>	<b>284,619</b>	<b>9</b>

## CIVIL EMERGENCIES

Direct Expenditure	62,360	62,568	208
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>62,360</b>	<b>62,568</b>	<b>208</b>
Indirect Expenditure	3,350	3,380	30
<b>Net (Income)/Expenditure</b>	<b>65,710</b>	<b>65,948</b>	<b>238</b>

COMMUNITY SERVICES	Revised Budget	Projected Outturn	Variance	
<b>COMMUNITY SERVICES</b>				
Direct Expenditure	0	62,316	62,316	Expenditure incurred in 2017-18 will be funded from the Prevention Partnership reserve.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>62,316</b>	<b>62,316</b>	
<b>Net (Income)/Expenditure</b>	<b>0</b>	<b>62,316</b>	<b>62,316</b>	
<b>DAY SERVICES</b>				
Direct Expenditure	621,980	611,150	(10,830)	The salary savings identified in the Business Improvement team review of £50,000 will be achieved. However this is partly offset by an unmet vacancy credit of £11,200, increased costs arising from job evaluation and additional repairs and maintenance of £12,500 relating to Park Barn and Shawfield Community Centres.
Income	(200,140)	(219,906)	(19,766)	Higher than budgeted sales income.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>421,840</b>	<b>391,244</b>	<b>(30,596)</b>	
Indirect Expenditure	154,220	154,342	122	
<b>Net (Income)/Expenditure</b>	<b>576,060</b>	<b>545,586</b>	<b>(30,474)</b>	
<b>EMERGENCY COMMUNICATIONS SYSTEM</b>				
Direct Expenditure	253,270	262,543	9,273	
Income	(368,870)	(386,721)	(17,851)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(115,600)</b>	<b>(124,178)</b>	<b>(8,578)</b>	
Indirect Expenditure	56,050	56,110	60	
<b>Net (Income)/Expenditure</b>	<b>(59,550)</b>	<b>(68,068)</b>	<b>(8,518)</b>	
<b>EMI SERVICES</b>				
Direct Expenditure	272,074	276,771	4,697	
Income	(183,870)	(145,166)	38,704	The grant support received from Surrey County Council was reduced by £45,000 after the 2017-18 budget was finalised.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>88,204</b>	<b>131,605</b>	<b>43,401</b>	
Indirect Expenditure	19,056	19,096	40	
<b>Net (Income)/Expenditure</b>	<b>107,260</b>	<b>150,701</b>	<b>43,441</b>	

COMMUNITY SERVICES	Revised Budget	Projected Outturn	Variance	
<b>ENVIRONMENTAL CONTROL</b>				
Direct Expenditure	378,070	442,847	64,777	Employee related costs are expected to be £20,000 over budget, due to changes in salary allocations, use of agency staff and unmet vacancy credit. Joint procurement funding totalling £25,000 has been paid to Surrey Heath Borough Council (grant receipt included in income) it is currently assumed that the remaining balance of £25,000 will be transferred to reserve at year-end to support Air Quality projects in 2018-19. Air quality monitoring costs totalling £10,700 will be funded from reserves in 2017-18. It is assumed Tongham Air Quality costs of £9,000 to be recovered from Planning services.
Income	(24,180)	(73,991)	(49,811)	Grant totalling £50,000 is included from the Department for Environment, Food & Rural Affairs in respect of joint air quality monitoring with Surrey Heath Borough Council (see expenditure)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>353,890</b>	<b>368,856</b>	<b>14,966</b>	
Indirect Expenditure	63,770	65,984	2,214	
<b>Net (Income)/Expenditure</b>	<b>417,660</b>	<b>434,840</b>	<b>17,180</b>	
<b>SURREY FAMILY SUPPORT PROGRAMME</b>				
Direct Expenditure	317,340	391,437	74,097	Additional expenditure will be funded from reserve.
Income	(240,000)	(445,908)	(205,908)	The profiling of grant support will be equalised by the use of the reserve.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>77,340</b>	<b>(54,471)</b>	<b>(131,811)</b>	
Indirect Expenditure	55,900	55,910	10	
<b>Net (Income)/Expenditure</b>	<b>133,240</b>	<b>1,439</b>	<b>(131,801)</b>	
<b>FOOD AND SAFETY SERVICES</b>				
Direct Expenditure	308,420	306,094	(2,326)	
Income	0	(30)	(30)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>308,420</b>	<b>306,064</b>	<b>(2,356)</b>	
Indirect Expenditure	82,450	82,450	0	
<b>Net (Income)/Expenditure</b>	<b>390,870</b>	<b>388,514</b>	<b>(2,356)</b>	
<b>HEALTH AND SAFETY</b>				
Direct Expenditure	131,380	133,056	1,676	
Income	(147,690)	(147,690)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(16,310)</b>	<b>(14,634)</b>	<b>1,676</b>	
Indirect Expenditure	16,520	16,530	10	
<b>Net (Income)/Expenditure</b>	<b>210</b>	<b>1,896</b>	<b>1,686</b>	

COMMUNITY SERVICES	Revised Budget	Projected Outturn	Variance
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HOUSING SURVEYING SERVICES			
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Direct Expenditure	719,400	688,564	(30,836)
Income	(823,050)	(792,274)	30,776
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(103,650)</b>	<b>(103,710)</b>	<b>(60)</b>
Indirect Expenditure	97,950	98,010	60
<b>Net (Income)/Expenditure</b>	<b>(5,700)</b>	<b>(5,700)</b>	<b>0</b>

GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY			
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Direct Expenditure	505,960	474,465	(31,495)	Funding to support market rent for Wey Valley Bowls Club will not be required this financial year, as the lease establishing a market rent will not be signed in the current financial year.
Income	(62,000)	(60,000)	2,000	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>443,960</b>	<b>414,465</b>	<b>(29,495)</b>	
Indirect Expenditure	5,210	5,220	10	
<b>Net (Income)/Expenditure</b>	<b>449,170</b>	<b>419,685</b>	<b>(29,485)</b>	

HOME FARM ESTATE, EFFINGHAM			
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Direct Expenditure	40,420	27,296	(13,124)
Income	(12,040)	(11,202)	838
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>28,380</b>	<b>16,094</b>	<b>(12,286)</b>
Indirect Expenditure	16,710	20,813	4,103
<b>Net (Income)/Expenditure</b>	<b>45,090</b>	<b>36,907</b>	<b>(8,183)</b>

HOMELESSNESS AND EMERGENCY ACCOMMODATION			
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Direct Expenditure	759,708	688,183	(71,525)	Savings resulting from unfilled vacancies.
Income	(9,000)	(475,065)	(466,065)	DCLG grant totalling £465,000 will be transferred to reserve at year-end.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>750,708</b>	<b>213,118</b>	<b>(537,590)</b>	
Indirect Expenditure	92,812	92,652	(160)	
<b>Net (Income)/Expenditure</b>	<b>843,520</b>	<b>305,770</b>	<b>(537,750)</b>	

HOUSING ADVICE			
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Direct Expenditure	300,000	300,000	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>
<b>Net (Income)/Expenditure</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>

**COMMUNITY SERVICES**

	Revised Budget	Projected Outturn	Variance
<b>AFFORDABLE HOUSING DEVELOPMENT</b>			
Direct Expenditure	169,890	153,121	(16,769)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>169,890</b>	<b>153,121</b>	<b>(16,769)</b>
Indirect Expenditure	287,570	287,620	50
<b>Net (Income)/Expenditure</b>	<b>457,460</b>	<b>440,741</b>	<b>(16,719)</b>

**LICENSING SERVICES**

Direct Expenditure	186,150	205,206	19,056	There are additional salary costs of £14,600 resulting from the use of agency staff and vacancy credit will not be met of £4,800.
Income	(164,210)	(170,951)	(6,741)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>21,940</b>	<b>34,255</b>	<b>12,315</b>	
Indirect Expenditure	71,360	71,490	130	
<b>Net (Income)/Expenditure</b>	<b>93,300</b>	<b>105,745</b>	<b>12,445</b>	

**COMMUNITY MEALS AND TPT**

Direct Expenditure	771,960	778,707	6,747	Additional grant from Surrey County Council received of £37,000 for the Community Transport Scheme, offset by anticipated reduction in refreshments sales of £21,000.
Income	(276,190)	(292,530)	(16,340)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>495,770</b>	<b>486,177</b>	<b>(9,593)</b>	
Indirect Expenditure	68,730	68,800	70	
<b>Net (Income)/Expenditure</b>	<b>564,500</b>	<b>554,977</b>	<b>(9,523)</b>	

**HOUSING OUTSIDE THE HRA**

Direct Expenditure	3,130	6,673	3,543
Income	(24,790)	(21,229)	3,561
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(21,660)</b>	<b>(14,556)</b>	<b>7,104</b>
Indirect Expenditure	47,840	60,078	12,238
<b>Net (Income)/Expenditure</b>	<b>26,180</b>	<b>45,522</b>	<b>19,342</b>

**PEST CONTROL**

Direct Expenditure	71,800	51,759	(20,041)
Income	(61,500)	(52,723)	8,777
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>10,300</b>	<b>(964)</b>	<b>(11,264)</b>
Indirect Expenditure	9,690	9,700	10
<b>Net (Income)/Expenditure</b>	<b>19,990</b>	<b>8,736</b>	<b>(11,254)</b>

**COMMUNITY SERVICES****PRIVATE SECTOR HOUSING**

	Revised Budget	Projected Outturn	Variance	
Direct Expenditure	626,190	655,155	28,965	Increase in direct costs reflecting higher than budgeted use of the service.
Income	(290,130)	(346,201)	(56,071)	The Fee Income is higher than budget by £47,200, due to increased demand.

<b>Total Directly Controllable (Income)/Expenditure</b>	<b>336,060</b>	<b>308,954</b>	<b>(27,106)</b>
Indirect Expenditure	630,350	630,420	70
<b>Net (Income)/Expenditure</b>	<b>966,410</b>	<b>939,374</b>	<b>(27,036)</b>

**PROJECT ASPIRE**

Direct Expenditure	0	41,155	41,155	This expenditure will be funded from reserve.
Income	0	(5,000)	(5,000)	

<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>36,155</b>	<b>36,155</b>
<b>Net (Income)/Expenditure</b>	<b>0</b>	<b>36,155</b>	<b>36,155</b>

**PUBLIC HEALTH**

Direct Expenditure	75,360	71,415	(3,945)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>75,360</b>	<b>71,415</b>	<b>(3,945)</b>
Indirect Expenditure	6,580	6,590	10
<b>Net (Income)/Expenditure</b>	<b>81,940</b>	<b>78,005</b>	<b>(3,935)</b>

**COMMUNITY SAFETY WARDENS**

Direct Expenditure	357,000	352,704	(4,296)
Income	0	(314)	(314)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>357,000</b>	<b>352,390</b>	<b>(4,610)</b>
Indirect Expenditure	40,210	40,250	40
<b>Net (Income)/Expenditure</b>	<b>397,210</b>	<b>392,640</b>	<b>(4,570)</b>

**TAXI LICENSING AND PRIVATE HIRE VEHICLES**

Direct Expenditure	187,224	187,786	562
Income	(175,320)	(162,749)	12,571
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>11,904</b>	<b>25,037</b>	<b>13,133</b>
Indirect Expenditure	56,057	75,295	19,238
<b>Net (Income)/Expenditure</b>	<b>67,961</b>	<b>100,332</b>	<b>32,371</b>

**WOKING ROAD DEPOT STORES**

Direct Expenditure	70,480	82,168	11,688
Income	(88,860)	(100,598)	(11,738)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(18,380)</b>	<b>(18,430)</b>	<b>(50)</b>
Indirect Expenditure	18,370	18,420	50
<b>Net (Income)/Expenditure</b>	<b>(10)</b>	<b>(10)</b>	<b>0</b>

## CORPORATE SERVICES

	Revised Budget	Projected Outturn	Variance
<b>SERVICE SUMMARY</b>			
Direct Expenditure	5,235,595	5,241,547	5,952
Income	(2,697,305)	(2,898,959)	(201,654)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,538,290</b>	<b>2,342,588</b>	<b>(195,702)</b>
Indirect Expenditure	1,456,860	1,462,911	6,051
<b>Net (Income)/Expenditure</b>	<b>3,995,150</b>	<b>3,805,499</b>	<b>(189,651)</b>

## ACCESS GROUP FOR GUILDFORD

Direct Expenditure	1,900	2,841	941
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,900</b>	<b>2,841</b>	<b>941</b>
Indirect Expenditure	2,340	2,340	0
<b>Net (Income)/Expenditure</b>	<b>4,240</b>	<b>5,181</b>	<b>941</b>

## CIVIC EXPENSES

Direct Expenditure	188,210	199,493	11,283	A higher than anticipated number of promotional events have been held in the Borough, which has resulted in a £18,000 increase in costs.
Income	0	(934)	(934)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>188,210</b>	<b>198,559</b>	<b>10,349</b>	
Indirect Expenditure	22,600	22,600	0	
<b>Net (Income)/Expenditure</b>	<b>210,810</b>	<b>221,159</b>	<b>10,349</b>	

## COMMUNITY DEVELOPMENT

Direct Expenditure	291,160	320,584	29,424	Redundancy costs totalling £20,900 arising from a service restructure will be funded from the invest to save reserve.
Income	(15,000)	(30,669)	(15,669)	Additional grant of £10,000 received for Safer Guildford Partnership.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>276,160</b>	<b>289,915</b>	<b>13,755</b>	
Indirect Expenditure	41,340	41,380	40	
<b>Net (Income)/Expenditure</b>	<b>317,500</b>	<b>331,295</b>	<b>13,795</b>	

## COUNCIL AND COMMITTEE SUPPORT

Direct Expenditure	260,460	204,125	(56,335)	The Cluster funding agreement has been withdrawn by County and Guildford Borough Council, resulting in an underspend of £35,000. Reduction in the staff committee attendance allowance of £11,400 and printing services recharges of £8,900 due to reduced number of meetings.
Income	(36,550)	(36,692)	(142)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>223,910</b>	<b>167,433</b>	<b>(56,477)</b>	
Indirect Expenditure	248,860	248,880	20	
<b>Net (Income)/Expenditure</b>	<b>472,770</b>	<b>416,313</b>	<b>(56,457)</b>	

CORPORATE SERVICES	Revised Budget	Projected Outturn	Variance	
<b>CORPORATE SERVICES</b>				
Direct Expenditure	662,650	660,925	(1,725)	
Income	(118,240)	(113,313)	4,927	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>544,410</b>	<b>547,612</b>	<b>3,202</b>	
Indirect Expenditure	370,550	376,371	5,821	
<b>Net (Income)/Expenditure</b>	<b>914,960</b>	<b>923,983</b>	<b>9,023</b>	
<b>COMMITTEE SERVICES</b>				
Direct Expenditure	182,950	155,326	(27,624)	Vacant posts within the service will remain unfilled totalling £25,000, this relates to the programme of staff savings agreement as part of the 2017-18 budget.
Income	(225,820)	(225,870)	(50)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(42,870)</b>	<b>(70,544)</b>	<b>(27,674)</b>	
Indirect Expenditure	41,690	41,700	10	
<b>Net (Income)/Expenditure</b>	<b>(1,180)</b>	<b>(28,844)</b>	<b>(27,664)</b>	
<b>DEMOCRATIC REPRESENTATION AND MANAGEMENT</b>				
Direct Expenditure	714,610	667,685	(46,925)	Vacant posts within the service will remain unfilled totalling £41,400, this relates to the programme of staff savings agreement as part of the 2017-18 budget.
Income	(108,470)	(108,430)	40	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>606,140</b>	<b>559,255</b>	<b>(46,885)</b>	
Indirect Expenditure	334,870	334,880	10	
<b>Net (Income)/Expenditure</b>	<b>941,010</b>	<b>894,135</b>	<b>(46,875)</b>	
<b>ELECTIONS</b>				
Direct Expenditure	85,290	81,408	(3,882)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>85,290</b>	<b>81,408</b>	<b>(3,882)</b>	
Indirect Expenditure	17,820	17,840	20	
<b>Net (Income)/Expenditure</b>	<b>103,110</b>	<b>99,248</b>	<b>(3,862)</b>	
<b>ELECTORAL REGISTRATION</b>				
Direct Expenditure	318,730	233,468	(85,262)	Anticipated reduction in the costs surrounding Individual Electoral Registration (IER) will be carried forward into 2018-19 estimates.
Income	(3,000)	(32,615)	(29,615)	Grant in respect of Individual Electoral Registration
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>315,730</b>	<b>200,853</b>	<b>(114,877)</b>	
Indirect Expenditure	41,840	41,840	0	
<b>Net (Income)/Expenditure</b>	<b>357,570</b>	<b>242,693</b>	<b>(114,877)</b>	



CORPORATE SERVICES	Revised Budget	Projected Outturn	Variance	
<b>LEGAL SERVICES</b>				
Direct Expenditure	1,086,915	1,232,918	146,003	Additional consultants advice of £16,650. Salary savings due to vacancies will fund temporary agency staff. Due to the ongoing service review, external legal advice has increased by £130,730, the majority of this has been recharged to other internal cost centres.
Income	(1,205,715)	(1,367,214)	(161,499)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(118,800)</b>	<b>(134,296)</b>	<b>(15,496)</b>	
Indirect Expenditure	139,080	139,080	0	
<b>Net (Income)/Expenditure</b>	<b>20,280</b>	<b>4,784</b>	<b>(15,496)</b>	
<b>HR SERVICES</b>				
Direct Expenditure	425,830	422,730	(3,100)	
Income	(563,850)	(563,850)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(138,020)</b>	<b>(141,120)</b>	<b>(3,100)</b>	
Indirect Expenditure	89,790	89,810	20	
<b>Net (Income)/Expenditure</b>	<b>(48,230)</b>	<b>(51,310)</b>	<b>(3,080)</b>	
<b>INFORMATION RIGHTS OFFICER</b>				
Direct Expenditure	62,650	63,003	353	
Income	(69,280)	(69,310)	(30)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(6,630)</b>	<b>(6,307)</b>	<b>323</b>	
Indirect Expenditure	4,810	4,810	0	
<b>Net (Income)/Expenditure</b>	<b>(1,820)</b>	<b>(1,497)</b>	<b>323</b>	
<b>OTHER EMPLOYEE COSTS</b>				
Direct Expenditure	365,680	375,129	9,449	The salary sacrifice and car parking savings are held centrally the actual savings will appear on the individual service accounts. Offset by salary savings due to service changes.
Income	(283,430)	(283,707)	(277)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>82,250</b>	<b>91,422</b>	<b>9,172</b>	
Indirect Expenditure	11,830	11,870	40	
<b>Net (Income)/Expenditure</b>	<b>94,080</b>	<b>103,292</b>	<b>9,212</b>	
<b>PARISH AND LOCAL LIAISON</b>				
Direct Expenditure	205,820	205,173	(647)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>205,820</b>	<b>205,173</b>	<b>(647)</b>	
Indirect Expenditure	7,250	7,250	0	
<b>Net (Income)/Expenditure</b>	<b>213,070</b>	<b>212,423</b>	<b>(647)</b>	

## CORPORATE SERVICES

	Revised Budget	Projected Outturn	Variance	
<b>PROCUREMENT</b>				
Direct Expenditure	89,200	71,292	(17,908)	Employee related savings.
Income	(61,450)	(61,450)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>27,750</b>	<b>9,842</b>	<b>(17,908)</b>	
Indirect Expenditure	14,920	14,920	0	
<b>Net (Income)/Expenditure</b>	<b>42,670</b>	<b>24,762</b>	<b>(17,908)</b>	

## PUBLIC RELATIONS AND MARKETING

Direct Expenditure	288,690	343,378	54,688	The previous assumption that two temporary posts could be removed is no longer considered the case. This has resulted in higher than budgeted expenditure of £63,200, including the vacancy credit.
Income	(6,500)	(4,905)	1,595	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>282,190</b>	<b>338,473</b>	<b>56,283</b>	
Indirect Expenditure	62,080	62,150	70	
<b>Net (Income)/Expenditure</b>	<b>344,270</b>	<b>400,623</b>	<b>56,353</b>	

## GUILDFORD YOUTH COUNCIL

Direct Expenditure	4,850	2,069	(2,781)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>4,850</b>	<b>2,069</b>	<b>(2,781)</b>	
Indirect Expenditure	5,190	5,190	0	
<b>Net (Income)/Expenditure</b>	<b>10,040</b>	<b>7,259</b>	<b>(2,781)</b>	

DEVELOPMENT	Revised Budget	Projected Outturn	Variance
<b>SERVICE SUMMARY</b>			
Direct Expenditure	8,665,059	8,042,884	(622,175)
Income	(13,679,390)	(12,360,282)	1,319,108
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(5,014,331)</b>	<b>(4,317,398)</b>	<b>696,933</b>
Indirect Expenditure	4,069,342	3,927,486	(141,856)
<b>Net (Income)/Expenditure</b>	<b>(944,989)</b>	<b>(389,912)</b>	<b>555,077</b>

**BUILDING CONTROL SUMMARY**

Direct Expenditure	804,260	702,218	(102,042)	There are salary savings due to vacancies which are being covered in part by temporary staff and consultants. On 28th November Executive approved a supplementary estimate of £30,000 for the scanning of microfiche (there is also a supplementary estimate of £170,000 in Development Control).
Income	(504,010)	(453,419)	50,591	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>300,250</b>	<b>248,799</b>	<b>(51,451)</b>	Building Control fees will be lower than budget.
Indirect Expenditure	138,780	138,890	110	
<b>Net (Income)/Expenditure</b>	<b>439,030</b>	<b>387,689</b>	<b>(51,341)</b>	

**BUSINESS FORUM**

Direct Expenditure	52,290	49,791	(2,499)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>52,290</b>	<b>49,791</b>	<b>(2,499)</b>
Indirect Expenditure	920	930	10
<b>Net (Income)/Expenditure</b>	<b>53,210</b>	<b>50,721</b>	<b>(2,489)</b>

DEVELOPMENT	Revised Budget	Projected Outturn	Variance	
<b>DEVELOPMENT CONTROL</b>				
Direct Expenditure	2,002,890	2,406,559	403,669	There are additional salary costs of £79,900 due mainly to agency staff. Consultancy costs are expected to be under budget by £13,000. Planning appeal expenses are predicted to be £484,500 over budget broken down as follows: Howard of Effingham £89,000, Guildford Station £165,000, Wisley Airfield £141,000 and Manor Farm £72,600. This expenditure will be funded from the budget pressures reserve. £17,000 has also been earmarked for other likely planning appeal expenses. On 28th November Executive approved a supplementary estimate of £170,000 for the scanning of microfiche (there is also a supplementary estimate of £30,000 in Building Control).
Income	(1,388,540)	(1,298,523)	90,017	Planning fees are estimated to be £100,000 under budget.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>614,350</b>	<b>1,108,036</b>	<b>493,686</b>	
Indirect Expenditure	586,520	573,437	(13,083)	
<b>Net (Income)/Expenditure</b>	<b>1,200,870</b>	<b>1,681,473</b>	<b>480,603</b>	
<b>INDUSTRIAL ESTATES</b>				
Direct Expenditure	299,164	335,292	36,128	
Income	(3,211,870)	(3,331,984)	(120,114)	Rental income is greater than anticipated due to rent reviews at Slyfield and Midleton.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(2,912,706)</b>	<b>(2,996,692)</b>	<b>(83,986)</b>	
Indirect Expenditure	310,656	323,601	12,945	
<b>Net (Income)/Expenditure</b>	<b>(2,602,050)</b>	<b>(2,673,091)</b>	<b>(71,041)</b>	
<b>INVESTMENT PROPERTY</b>				
Direct Expenditure	175,500	186,797	11,297	
Income	(5,681,260)	(5,709,387)	(28,127)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(5,505,760)</b>	<b>(5,522,590)</b>	<b>(16,830)</b>	
Indirect Expenditure	282,500	278,248	(4,252)	
<b>Net (Income)/Expenditure</b>	<b>(5,223,260)</b>	<b>(5,244,342)</b>	<b>(21,082)</b>	
<b>LOCAL LAND CHARGES</b>				
Direct Expenditure	234,700	204,076	(30,624)	
Income	(294,160)	(225,050)	69,110	Land Charges income is expected to be under budget although the payment to SCC for their share of a full search is also reduced.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(59,460)</b>	<b>(20,974)</b>	<b>38,486</b>	
Indirect Expenditure	35,620	35,664	44	
<b>Net (Income)/Expenditure</b>	<b>(23,840)</b>	<b>14,690</b>	<b>38,530</b>	

DEVELOPMENT	Revised Budget	Projected Outturn	Variance	
<b>MAJOR PROJECTS</b>				
Direct Expenditure	1,625,380	912,523	(712,857)	Employee related costs are expected to be £51,350 over the revenue budget which takes into account a capital allocation of £252,250. This will be revised at each monitoring period as the individual projects move from revenue to capital. Town Centre Parking Strategy expenditure of £17,000 will be met from the Car Parks Maintenance Reserve. It is unlikely that £24,000 for the Street Scape Design project which would have come from the budget pressures reserve will be needed in this financial year. Expenditure on consultants projected to date has been overstated and we anticipate an underspend of £858,000 for which a carry forward request will be made.
Income	(1,020,380)	(75,000)	945,380	The One Public Estate grant totalling £100,000 will not be received and rental income from Bedford Wharf of £920,000 (Odeon Cinema and Old Orleans) will also not now be received. The £920,000 income will be offset by not making a transfer to the New Homes Bonus reserve, and therefore will have no impact on the bottom line. However we are assuming that the feasibility budget around the redevelopment of Bedford Wharf will be committed up to £127,000. A LEP revenue loan of £75,000 has been approved and set against Sustainable Movement Corridor expenditure. The net saving is included in the potential carry forward request.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>605,000</b>	<b>837,523</b>	<b>232,523</b>	
Indirect Expenditure	1,396,520	1,402,776	6,256	
<b>Net (Income)/Expenditure</b>	<b>2,001,520</b>	<b>2,240,299</b>	<b>238,779</b>	
<b>OTHER PROPERTY</b>				
Direct Expenditure	94,670	161,275	66,605	Anticipated expenditure on Valuers Fees are currently £24,300. Security costs in respect of Tyting Farm estimated at £31,260. General Rates for New House £9,650.
Income	(212,070)	(172,012)	40,058	Rental income from New House is less than anticipated as the current tenants have now vacated the premises. The property is currently being marketed.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(117,400)</b>	<b>(10,737)</b>	<b>106,663</b>	
Indirect Expenditure	109,970	133,145	23,175	
<b>Net (Income)/Expenditure</b>	<b>(7,430)</b>	<b>122,408</b>	<b>129,838</b>	

DEVELOPMENT	Revised Budget	Projected Outturn	Variance	
<b>POLICY</b>				
Direct Expenditure	1,184,925	1,105,667	(79,258)	There will be salary savings of £133,000 due to vacant posts. Transport consultancy will be over budget by £56,400 and is covered by the salary saving. £5,000 of the CIL budget of £58,930 which was carried forward will be spent in 2017-18. It is assumed that carry forward for the Self Build and Brownfield grant will not be spent in this financial year. Inspectors fees of £30,000 which were not budgeted for may be incurred towards the end of the financial year and neighbourhood plans consultancy is estimated to be £13,800. Consultants are also being engaged on Junction 10 of the M25 (Wisley Interchange) and costs are estimated at £28,000 at present although Highways England may meet all or some of these expenses. If not, a virement from any underspend in Planning will cover the cost.
Income	(4,050)	(22,044)	(17,994)	We anticipate that the Neighbourhood Plan grant of £20,000 for Effingham will be received in this financial year but no longer the grant for East Horsley. A funding request of £150,000 has just been submitted to the Design Quality Fund for additional resource for the Design and Conservation team but it is unlikely that, if successful, the funds will be received in this financial year.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,180,875</b>	<b>1,083,623</b>	<b>(97,252)</b>	
Indirect Expenditure	226,056	229,801	3,745	
<b>Net (Income)/Expenditure</b>	<b>1,406,931</b>	<b>1,313,424</b>	<b>(93,507)</b>	
<b>ASSET DEVELOPMENT</b>				
Direct Expenditure	1,135,340	934,744	(200,596)	Salary savings due to vacant posts partly covered by agency staff. Off set by an increase in valuers fees as these are currently outsourced due to the vacant building surveyor post £15,000 and consultants advice due to an increase in asset movement £8,940. There are also savings in the responsive repair and maintenance budget, which the service retains with actual expenditure being allocated directly to property related cost centres. Asset Development also hold the associated building surveyor recharges which are allocated to property cost centres throughout the year.
Income	(1,076,800)	(856,776)	220,024	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>58,540</b>	<b>77,968</b>	<b>19,428</b>	
Indirect Expenditure	325,460	149,049	(176,411)	
<b>Net (Income)/Expenditure</b>	<b>384,000</b>	<b>227,017</b>	<b>(156,983)</b>	

DEVELOPMENT	Revised Budget	Projected Outturn	Variance	
<b>SLYFIELD AREA REGENERATION PROJECT (SARP)</b>				
Direct Expenditure	54,820	48,851	(5,969)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>54,820</b>	<b>48,851</b>	<b>(5,969)</b>	
Indirect Expenditure	526,950	533,980	7,030	
<b>Net (Income)/Expenditure</b>	<b>581,770</b>	<b>582,831</b>	<b>1,061</b>	
<b>TOURIST INFORMATION CENTRE</b>				
Direct Expenditure	230,920	246,320	15,400	
Income	(53,200)	(56,306)	(3,106)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>177,720</b>	<b>190,014</b>	<b>12,294</b>	
Indirect Expenditure	30,830	30,916	86	
<b>Net (Income)/Expenditure</b>	<b>208,550</b>	<b>220,930</b>	<b>12,380</b>	
<b>BUSINESS AND TOURISM</b>				
Direct Expenditure	649,720	629,100	(20,620)	The service retains the apprenticeship budget of £128,200 with actual salary costs allocated directly to individual services and the budget will therefore remain as a saving against the service. We do not anticipate the carry forward of £68,200 being required in this financial year. A sponsorship consultant will be engaged whose estimated cost will be £16,700. The Science and Arts Festival will be over budget by £10,000 which will be met from the corporate inflation budget. General tourism marketing will be over budget by £30,000 and guide costs by £42,150. The over spend on contributions of £10,000 will be met from the LAGBI reserve.
Income	(151,500)	(128,582)	22,918	Sponsorship income from the Science and Arts Festival will be £5,000. It is estimated that income generated from the website will not meet the budget of £30,000.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>498,220</b>	<b>500,518</b>	<b>2,298</b>	
Indirect Expenditure	78,930	77,399	(1,531)	
<b>Net (Income)/Expenditure</b>	<b>577,150</b>	<b>577,917</b>	<b>767</b>	
<b>TOWN CENTRE MANAGEMENT</b>				
Direct Expenditure	120,480	119,671	(809)	
Income	(81,550)	(31,199)	50,351	Income from the profit share of town centre wifi will not be achieved due to delays in the procurement process.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>38,930</b>	<b>88,472</b>	<b>49,542</b>	
Indirect Expenditure	19,630	19,650	20	
<b>Net (Income)/Expenditure</b>	<b>58,560</b>	<b>108,122</b>	<b>49,562</b>	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance
<b>SERVICE SUMMARY</b>			
Direct Expenditure	27,665,677	26,752,016	(913,661)
Income	(25,795,473)	(26,440,573)	(645,100)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,870,204</b>	<b>311,443</b>	<b>(1,558,761)</b>
Indirect Expenditure	8,434,324	8,558,661	124,337
<b>Net (Income)/Expenditure</b>	<b>10,304,528</b>	<b>8,870,104</b>	<b>(1,434,424)</b>

**ABANDONED VEHICLES**

Direct Expenditure	32,860	37,413	4,553
Income	0	(177)	(177)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>32,860</b>	<b>37,236</b>	<b>4,376</b>
Indirect Expenditure	5,300	5,310	10
<b>Net (Income)/Expenditure</b>	<b>38,160</b>	<b>42,546</b>	<b>4,386</b>

**ARMED FORCES DAY**

Direct Expenditure	0	47	47
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>47</b>	<b>47</b>
<b>Net (Income)/Expenditure</b>	<b>0</b>	<b>47</b>	<b>47</b>

**CCTV SYSTEMS**

Direct Expenditure	80,430	72,876	(7,554)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>80,430</b>	<b>72,876</b>	<b>(7,554)</b>
Indirect Expenditure	22,510	23,223	713
<b>Net (Income)/Expenditure</b>	<b>102,940</b>	<b>96,099</b>	<b>(6,841)</b>

**CEMETERIES AND CLOSED CHURCHYARDS**

Direct Expenditure	307,634	332,761	25,127
Income	(112,450)	(83,820)	28,630
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>195,184</b>	<b>248,941</b>	<b>53,757</b>
Indirect Expenditure	53,910	45,098	(8,812)
<b>Net (Income)/Expenditure</b>	<b>249,094</b>	<b>294,039</b>	<b>44,945</b>

The budget had been reduced in 2017-18 by £10,000 for service changes, this has not been met due to an agreement to extend the use of casual staff £18,300. Additional reactive works required at Cemetery Lodge and Stoke Cemetery totalling £7,400.

Anticipated reduction in income due to the decrease in burials totalling £28,630.



ENVIRONMENT	Revised Budget	Projected Outturn	Variance	
<b>CLINICAL WASTE</b>				
Direct Expenditure	10,790	7,892	(2,898)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>10,790</b>	<b>7,892</b>	<b>(2,898)</b>	
Indirect Expenditure	1,900	1,900	0	
<b>Net (Income)/Expenditure</b>	<b>12,690</b>	<b>9,792</b>	<b>(2,898)</b>	
<b>CREMATORIUM</b>				
Direct Expenditure	755,967	710,665	(45,302)	Service review has resulted in an underspend of £110,115, this offsets an overspend on bought in services of £70,880 arising from continued use of Randalls Road crematorium, while a new cremator is being installed.
Income	(1,412,800)	(1,373,320)	39,480	The projection reflects the disruption to service resulting from cremator works.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(656,833)</b>	<b>(662,655)</b>	<b>(5,822)</b>	
Indirect Expenditure	331,560	331,299	(261)	
<b>Net (Income)/Expenditure</b>	<b>(325,273)</b>	<b>(331,356)</b>	<b>(6,083)</b>	
<b>DOG CONTROL AND ANIMAL WELFARE</b>				
Direct Expenditure	39,648	58,093	18,445	
Income	(6,000)	(3,275)	2,725	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>33,648</b>	<b>54,818</b>	<b>21,170</b>	
Indirect Expenditure	16,690	16,700	10	
<b>Net (Income)/Expenditure</b>	<b>50,338</b>	<b>71,518</b>	<b>21,180</b>	
<b>ELECTRIC THEATRE</b>				
Direct Expenditure	347,710	157,747	(189,963)	Operational responsibility has transferred to ACM
Income	(335,180)	(41,331)	293,849	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>12,530</b>	<b>116,416</b>	<b>103,886</b>	
Indirect Expenditure	128,510	127,702	(808)	
<b>Net (Income)/Expenditure</b>	<b>141,040</b>	<b>244,118</b>	<b>103,078</b>	
<b>FLEET MANAGEMENT SERVICE</b>				
Direct Expenditure	1,119,860	1,017,311	(102,549)	Vehicle insurance is £24,000 more than budgeted but vehicles repairs are projected to be £118,000 lower than budget.
Income	(2,128,350)	(2,135,394)	(7,044)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(1,008,490)</b>	<b>(1,118,083)</b>	<b>(109,593)</b>	
Indirect Expenditure	988,860	1,117,813	128,953	
<b>Net (Income)/Expenditure</b>	<b>(19,630)</b>	<b>(270)</b>	<b>19,360</b>	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance
<b>ENGINEERING AND TRANSPORT SERVICES</b>			
Direct Expenditure	366,800	360,560	(6,240)
Income	(428,430)	(438,554)	(10,124)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(61,630)</b>	<b>(77,994)</b>	<b>(16,364)</b>
Indirect Expenditure	64,660	65,966	1,306
<b>Net (Income)/Expenditure</b>	<b>3,030</b>	<b>(12,028)</b>	<b>(15,058)</b>

**GUILDFORD HOUSE**

Direct Expenditure	428,510	371,646	(56,864)
Income	(67,400)	(65,270)	2,130
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>361,110</b>	<b>306,376</b>	<b>(54,734)</b>
Indirect Expenditure	96,560	85,492	(11,068)
<b>Net (Income)/Expenditure</b>	<b>457,670</b>	<b>391,868</b>	<b>(65,802)</b>

There are savings in the Guildford House repairs and maintenance budget of £27,700 as projects move to the capital expenditure phase. The feasibility growth bid of £15,000 will not be spent in this financial year due to time constraints.

**GUILDHALL**

Direct Expenditure	246,270	163,192	(83,078)
Income	(35,800)	(36,795)	(995)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>210,470</b>	<b>126,397</b>	<b>(84,073)</b>
Indirect Expenditure	52,010	35,888	(16,122)
<b>Net (Income)/Expenditure</b>	<b>262,480</b>	<b>162,285</b>	<b>(100,195)</b>

There are savings of £45,000 in the Guildhall repairs and maintenance budget as external decorations will not be carried out in this financial year but roof repairs will. The feasibility study of improvements growth bid of £5,000 won't be spent in this financial year nor will the carry forward for the conservation plan.

**LAND DRAINAGE**

Direct Expenditure	155,490	93,960	(61,530)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>155,490</b>	<b>93,960</b>	<b>(61,530)</b>
Indirect Expenditure	308,200	289,556	(18,644)
<b>Net (Income)/Expenditure</b>	<b>463,690</b>	<b>383,516</b>	<b>(80,174)</b>

Land drainage works are estimated to be below budget.

ENVIRONMENT	Revised Budget	Projected Outturn	Variance	
<b>LEISURE ART DEVELOPMENT</b>				
Direct Expenditure	81,150	89,050	7,900	
Income	(550)	(565)	(15)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>80,600</b>	<b>88,485</b>	<b>7,885</b>	
Indirect Expenditure	16,620	16,660	40	
<b>Net (Income)/Expenditure</b>	<b>97,220</b>	<b>105,145</b>	<b>7,925</b>	
<b>LEISURE COMMUNITY CENTRES</b>				
Direct Expenditure	93,180	116,163	22,983	Additional property works.
Income	(1,410)	(3,515)	(2,105)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>91,770</b>	<b>112,648</b>	<b>20,878</b>	
Indirect Expenditure	82,050	80,530	(1,520)	
<b>Net (Income)/Expenditure</b>	<b>173,820</b>	<b>193,178</b>	<b>19,358</b>	
<b>LEISURE G LIVE</b>				
Direct Expenditure	408,080	398,220	(9,860)	
Income	(36,770)	(67,775)	(31,005)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>371,310</b>	<b>330,445</b>	<b>(40,865)</b>	
Indirect Expenditure	893,360	881,370	(11,990)	
<b>Net (Income)/Expenditure</b>	<b>1,264,670</b>	<b>1,211,815</b>	<b>(52,855)</b>	
<b>LEISURE GRANTS</b>				
Direct Expenditure	436,160	419,623	(16,537)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>436,160</b>	<b>419,623</b>	<b>(16,537)</b>	
Indirect Expenditure	8,230	8,270	40	
<b>Net (Income)/Expenditure</b>	<b>444,390</b>	<b>427,893</b>	<b>(16,497)</b>	
<b>LEISURE MANAGEMENT CONTRACT</b>				
Direct Expenditure	1,350,460	1,262,871	(87,589)	R&M - General repair works have been linked to the profile of actual works and a carry forward request will be submitted at year-end.
Income	(1,531,260)	(1,486,731)	44,529	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(180,800)</b>	<b>(223,860)</b>	<b>(43,060)</b>	
Indirect Expenditure	1,629,900	1,631,007	1,107	
<b>Net (Income)/Expenditure</b>	<b>1,449,100</b>	<b>1,407,147</b>	<b>(41,953)</b>	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance	
<b>LEISURE PLAY DEVELOPMENT</b>				
Direct Expenditure	219,283	237,959	18,676	
				Additional casuals and overtime agreement £2,960. (Income to offset) Vacancy credit will not be met £2,700 plus salary changes due to the job evaluation process has increased costs by £2,500. The Leisure Development Strategy will now be allocated to one cost centre instead of three.
Income	(53,433)	(68,607)	(15,174)	Fee income for holiday schemes is £15,200 above budget.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>165,850</b>	<b>169,352</b>	<b>3,502</b>	
Indirect Expenditure	20,280	20,300	20	
<b>Net (Income)/Expenditure</b>	<b>186,130</b>	<b>189,652</b>	<b>3,522</b>	
<b>LEISURE RANGERS</b>				
Direct Expenditure	208,020	220,515	12,495	Employee costs are higher than budgeted as this reflects the changes in terms and conditions introduced late in last financial year.
Income	0	(5,900)	(5,900)	Insurance recovered after an incident to the Play Ranger van.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>208,020</b>	<b>214,615</b>	<b>6,595</b>	
Indirect Expenditure	10,220	10,230	10	
<b>Net (Income)/Expenditure</b>	<b>218,240</b>	<b>224,845</b>	<b>6,605</b>	
<b>LEISURE SPORT DEVELOPMENT</b>				
Direct Expenditure	80,210	82,704	2,494	
Income	(5,000)	(5,531)	(531)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>75,210</b>	<b>77,173</b>	<b>1,963</b>	
Indirect Expenditure	12,280	12,330	50	
<b>Net (Income)/Expenditure</b>	<b>87,490</b>	<b>89,503</b>	<b>2,013</b>	
<b>MARKETS</b>				
Direct Expenditure	62,550	58,402	(4,148)	
Income	(175,630)	(161,811)	13,819	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(113,080)</b>	<b>(103,409)</b>	<b>9,671</b>	
Indirect Expenditure	7,720	7,730	10	
<b>Net (Income)/Expenditure</b>	<b>(105,360)</b>	<b>(95,679)</b>	<b>9,681</b>	
<b>MOT BAY</b>				
Direct Expenditure	128,300	143,095	14,795	The purchase of MOT testing equipment totalling £14,326 will be met from the Invest to Save reserve.
Income	(166,500)	(157,266)	9,234	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(38,200)</b>	<b>(14,171)</b>	<b>24,029</b>	
Indirect Expenditure	23,690	23,710	20	
<b>Net (Income)/Expenditure</b>	<b>(14,510)</b>	<b>9,539</b>	<b>24,049</b>	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance	
<b>GUILDFORD MUSEUM</b>				
Direct Expenditure	484,960	501,277	16,317	
Income	(106,680)	(97,914)	8,766	Repair and maintenance works have increased in particular at Salters, Castle Street.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>378,280</b>	<b>403,363</b>	<b>25,083</b>	
Indirect Expenditure	225,120	235,790	10,670	
<b>Net (Income)/Expenditure</b>	<b>603,400</b>	<b>639,153</b>	<b>35,753</b>	
<b>OFF STREET PARKING</b>				
Direct Expenditure	3,795,180	3,625,952	(169,228)	Redecoration provision of £135,000 has been removed from the projected outturn due to a lack of resources to manage the project at Leapale Road MSCP. There have been unbudgeted fire risk assessment works at the multi- storey car parks, redecorations at Bedford Rd MSCP and guttering repairs at York Rd MSCP. There are salary savings due to vacancies.
Income	(10,095,910)	(10,358,956)	(263,046)	Meter and season ticket income is higher than budgeted. The projection also includes the ongoing effects of parking suspension income from the redevelopment of the Tunsgate centre until the mid March 2018 at least.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(6,300,730)</b>	<b>(6,733,004)</b>	<b>(432,274)</b>	
Indirect Expenditure	1,197,880	1,196,761	(1,119)	
<b>Net (Income)/Expenditure</b>	<b>(5,102,850)</b>	<b>(5,536,243)</b>	<b>(433,393)</b>	
<b>ON STREET PARKING</b>				
Direct Expenditure	1,185,620	1,116,339	(69,281)	There are salary savings of £69,000 due to vacancies as recruitment has proved difficult.
Income	(1,939,400)	(1,960,647)	(21,247)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(753,780)</b>	<b>(844,308)</b>	<b>(90,528)</b>	
Indirect Expenditure	81,850	81,860	10	
<b>Net (Income)/Expenditure</b>	<b>(671,930)</b>	<b>(762,448)</b>	<b>(90,518)</b>	
<b>ORDNANCE SURVEY AND MAPPING SERVICES</b>				
Direct Expenditure	3,430	6,514	3,084	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>3,430</b>	<b>6,514</b>	<b>3,084</b>	
Indirect Expenditure	10,980	6,147	(4,833)	
<b>Net (Income)/Expenditure</b>	<b>14,410</b>	<b>12,661</b>	<b>(1,749)</b>	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance
<b>PARKS AND COUNTRYSIDE</b>			
Direct Expenditure	4,165,279	4,246,380	81,101
Income	(1,409,480)	(2,229,765)	(820,285)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,755,799</b>	<b>2,016,615</b>	<b>(739,184)</b>
Indirect Expenditure	673,104	703,534	30,430
<b>Net (Income)/Expenditure</b>	<b>3,428,903</b>	<b>2,720,149</b>	<b>(708,754)</b>
<b>PARK AND RIDE SERVICES</b>			
Direct Expenditure	789,210	684,882	(104,328)
Income	(25,000)	(93,100)	(68,100)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>764,210</b>	<b>591,782</b>	<b>(172,428)</b>
Indirect Expenditure	97,750	91,381	(6,369)
<b>Net (Income)/Expenditure</b>	<b>861,960</b>	<b>683,163</b>	<b>(178,797)</b>
<b>PUBLIC CONVENIENCES</b>			
Direct Expenditure	346,208	339,712	(6,496)
Income	(11,800)	(11,810)	(10)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>334,408</b>	<b>327,902</b>	<b>(6,506)</b>
Indirect Expenditure	78,450	85,264	6,814
<b>Net (Income)/Expenditure</b>	<b>412,858</b>	<b>413,166</b>	<b>308</b>

The projected underspend of £63,000 on employees is due to current vacancies. Overall planned maintenance costs are likely to be higher than expected by £23,900. This is offset by additional site costs arising from unauthorised encampments of £30,000. A budgeted saving of £100,000 arising from the transfer of Woodbridge Road to a trust has been deferred until 2018-19.

Special Protection Area (SPA) income for the future development and maintenance of green spaces is projected to exceed budget by £791,000. An element of this income will be used in the current year to fund revenue spending, the remainder will be transferred to reserve at year-end.

The service is now operated as a commercial venture, operating without subsidy. The only exception is Onslow for which there is a payment of £192,000

ENVIRONMENT	Revised Budget	Projected Outturn	Variance
<b>REFUSE AND RECYCLING</b>			
Direct Expenditure	6,276,054	6,338,374	62,320
Income	(3,864,400)	(3,783,127)	81,273
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,411,654</b>	<b>2,555,247</b>	<b>143,593</b>
Indirect Expenditure	776,710	777,020	310
<b>Net (Income)/Expenditure</b>	<b>3,188,364</b>	<b>3,332,267</b>	<b>143,903</b>
<b>RIVER CONTROL</b>			
Direct Expenditure	31,180	22,561	(8,619)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>31,180</b>	<b>22,561</b>	<b>(8,619)</b>
Indirect Expenditure	9,910	6,039	(3,871)
<b>Net (Income)/Expenditure</b>	<b>41,090</b>	<b>28,600</b>	<b>(12,490)</b>
<b>ROADS AND FOOTPATHS MAINTENANCE</b>			
Direct Expenditure	41,210	42,899	1,689
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>41,210</b>	<b>42,899</b>	<b>1,689</b>
Indirect Expenditure	60,840	75,649	14,809
<b>Net (Income)/Expenditure</b>	<b>102,050</b>	<b>118,548</b>	<b>16,498</b>
<b>SNOW AND ICE PLAN HOLDING ACCOUNT</b>			
Direct Expenditure	42,910	39,311	(3,599)
Income	(44,920)	(44,920)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(2,010)</b>	<b>(5,609)</b>	<b>(3,599)</b>
Indirect Expenditure	1,160	763	(397)
<b>Net (Income)/Expenditure</b>	<b>(850)</b>	<b>(4,846)</b>	<b>(3,996)</b>

There is a predicted overspend of £97,900 on employee related expenditure due to the effects of the job evaluation for operational staff offset by vacancies and higher than anticipated usage of agency staff. The effects of the job evaluation will be met from reserves at year end. There is also a forecast underspend of £38,500 on recycling - gate fees, although this may change due to the volatility of the charges. Bought in services will be £32,000 over budget. There are savings in contract payments and special maintenance.

Income forecast for recycling credits is £23,500 above budget. This is offset by a one off return of credits to SCC of £135,000 to assist with budget reductions. If the final position on income is not sufficient to cover the £135,000 rebate to SCC, the shortfall will be met from reserves. Green bin sales are £34,850 over budget

ENVIRONMENT	Revised Budget	Projected Outturn	Variance	
<b>STREET CLEANSING</b>				
Direct Expenditure	2,069,554	1,943,133	(126,421)	There are salary savings due to vacant posts. Fuel savings are estimated at £22,800. There is a i360 Customer Contact Solutions invoice of £20,300 which will be met from reserves at year end.
Income	(163,860)	(167,855)	(3,995)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,905,694</b>	<b>1,775,278</b>	<b>(130,416)</b>	
Indirect Expenditure	141,120	141,200	80	
<b>Net (Income)/Expenditure</b>	<b>2,046,814</b>	<b>1,916,478</b>	<b>(130,336)</b>	
<b>STREET FURNITURE</b>				
Direct Expenditure	57,600	75,759	18,159	Repairs and maintenance to bus shelters in the borough is greater than anticipated.
Income	0	(3,506)	(3,506)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>57,600</b>	<b>72,253</b>	<b>14,653</b>	
Indirect Expenditure	8,340	18,875	10,535	
<b>Net (Income)/Expenditure</b>	<b>65,940</b>	<b>91,128</b>	<b>25,188</b>	
<b>TRANSPORTATION</b>				
Direct Expenditure	13,520	12,625	(895)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>13,520</b>	<b>12,625</b>	<b>(895)</b>	
Indirect Expenditure	6,020	8,847	2,827	
<b>Net (Income)/Expenditure</b>	<b>19,540</b>	<b>21,472</b>	<b>1,932</b>	
<b>VEHICLE MAINTENANCE WORKSHOP</b>				
Direct Expenditure	807,030	738,652	(68,378)	Supplies and services for the vehicle maintenance workshop are under budget and this is reflected in the recovery of parts across the Council.
Income	(864,670)	(783,973)	80,697	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(57,640)</b>	<b>(45,321)</b>	<b>12,319</b>	
Indirect Expenditure	49,620	49,670	50	
<b>Net (Income)/Expenditure</b>	<b>(8,020)</b>	<b>4,349</b>	<b>12,369</b>	
<b>WORKS ANCILLARY SERVICES</b>				
Direct Expenditure	0	26	26	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>26</b>	<b>26</b>	
<b>Net (Income)/Expenditure</b>	<b>0</b>	<b>26</b>	<b>26</b>	



ENVIRONMENT	Revised	Projected	Variance
	Budget	Outturn	
<b>WOKING ROAD DEPOT</b>			
Direct Expenditure	426,310	449,998	23,688
Income	(540,820)	(537,723)	3,097
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(114,510)</b>	<b>(87,725)</b>	<b>26,785</b>
Indirect Expenditure	182,600	183,897	1,297
<b>Net (Income)/Expenditure</b>	<b>68,090</b>	<b>96,172</b>	<b>28,082</b>
<b>RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT</b>			
Direct Expenditure	171,060	154,857	(16,203)
Income	(231,570)	(231,640)	(70)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(60,510)</b>	<b>(76,783)</b>	<b>(16,273)</b>
Indirect Expenditure	57,850	57,880	30
<b>Net (Income)/Expenditure</b>	<b>(2,660)</b>	<b>(18,903)</b>	<b>(16,243)</b>

MANAGING DIRECTOR	Revised Budget	Projected Outturn	Variance
<b>SERVICE SUMMARY</b>			
Direct Expenditure	274,000	468,208	194,208
Income	(674,860)	(674,860)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(400,860)</b>	<b>(206,652)</b>	<b>194,208</b>
Indirect Expenditure	75,250	75,250	0
<b>Net (Income)/Expenditure</b>	<b>(325,610)</b>	<b>(131,402)</b>	<b>194,208</b>

**INTERNAL AUDIT**

Direct Expenditure	397,839	270,050	(127,789)	Salary savings resulting from the delayed implementation of a service review. The underspend consultants budget on internal audit account will be carried forward into 2018-19 budget.
Income	(406,100)	(406,100)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(8,261)</b>	<b>(136,050)</b>	<b>(127,789)</b>	
Indirect Expenditure	46,040	46,040	0	
<b>Net (Income)/Expenditure</b>	<b>37,779</b>	<b>(90,010)</b>	<b>(127,789)</b>	

**BUSINESS IMPROVEMENT**

Direct Expenditure	(123,839)	198,158	321,997	Salary staffings build into the budget arising from the Council wide service transformation and review programme are included in the Business Improvement account. The savings generated from the Council wide transformation programme are shown against the individual services where transformation savings have accrued. This account is therefore used solely as a mechanism to introduce a transformation target into the budget.
Income	(268,760)	(268,760)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(392,599)</b>	<b>(70,602)</b>	<b>321,997</b>	
Indirect Expenditure	29,210	29,210	0	
<b>Net (Income)/Expenditure</b>	<b>(363,389)</b>	<b>(41,392)</b>	<b>321,997</b>	

RESOURCES	Revised Budget	Projected Outturn	Variance
<b>SERVICE SUMMARY</b>			
Direct Expenditure	45,142,180	44,604,798	(537,382)
Income	(43,497,310)	(42,544,047)	953,263
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,644,870</b>	<b>2,060,751</b>	<b>415,881</b>
Indirect Expenditure	2,206,176	2,207,529	1,353
<b>Net (Income)/Expenditure</b>	<b>3,851,046</b>	<b>4,268,280</b>	<b>417,234</b>

**ACCOUNTANCY**

Direct Expenditure	789,280	847,039	57,759	Redundancy costs totalling £59,000 arising from a service restructure will be funded from the invest to save reserve. One-off agency costs totalling £27,000 have been incurred to provide short term cover, facilitating the restructure.
Income	(904,280)	(904,580)	(300)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(115,000)</b>	<b>(57,541)</b>	<b>57,459</b>	
Indirect Expenditure	141,020	141,080	60	
<b>Net (Income)/Expenditure</b>	<b>26,020</b>	<b>83,539</b>	<b>57,519</b>	

**BUSINESS RATES**

Direct Expenditure	201,640	209,989	8,349
Income	(269,210)	(269,233)	(23)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(67,570)</b>	<b>(59,244)</b>	<b>8,326</b>
Indirect Expenditure	48,150	48,250	100
<b>Net (Income)/Expenditure</b>	<b>(19,420)</b>	<b>(10,994)</b>	<b>8,426</b>

**ICT BUSINESS SERVICES TEAM**

Direct Expenditure	689,420	516,330	(173,090)	There are salary savings of £144,000 due to the recent restructure. The CRM growth bid of £50,000 will not be spent in this financial year.
Income	(793,790)	(794,050)	(260)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(104,370)</b>	<b>(277,720)</b>	<b>(173,350)</b>	
Indirect Expenditure	117,760	117,850	90	
<b>Net (Income)/Expenditure</b>	<b>13,390</b>	<b>(159,870)</b>	<b>(173,260)</b>	

**CLIMATE CHANGE**

Direct Expenditure	362,280	244,978	(117,302)	A salary savings of £83,000 has resulted from vacant posts. Consultants advice budget of £20,000 will not be spent in this financial year.
Income	(360,180)	(348,685)	11,495	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,100</b>	<b>(103,707)</b>	<b>(105,807)</b>	
Indirect Expenditure	55,620	55,690	70	
<b>Net (Income)/Expenditure</b>	<b>57,720</b>	<b>(48,017)</b>	<b>(105,737)</b>	

RESOURCES	Revised Budget	Projected Outturn	Variance
<b>CORPORATE FINANCIAL</b>			
Direct Expenditure	162,250	196,577	34,327
Income	(160,590)	(160,590)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,660</b>	<b>35,987</b>	<b>34,327</b>
Indirect Expenditure	256,830	256,980	150
<b>Net (Income)/Expenditure</b>	<b>258,490</b>	<b>292,967</b>	<b>34,477</b>
<b>COUNCIL TAX</b>			
Direct Expenditure	710,230	619,666	(90,564)
Income	(300,000)	(300,000)	0
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>410,230</b>	<b>319,666</b>	<b>(90,564)</b>
Indirect Expenditure	172,360	172,450	90
<b>Net (Income)/Expenditure</b>	<b>582,590</b>	<b>492,116</b>	<b>(90,474)</b>
<b>ICT CUSTOMER TECHNICAL SUPPORT</b>			
Direct Expenditure	968,080	1,061,343	93,263
			Salary savings due to vacancies will fund temporary agency staff. Redundancy costs arising from the recent restructure will be funded from the invest to save reserve. The Surrey Data Centre project has been reviewed following the creation of the new ICT strategy. The original proposal does not offer Guildford Borough Council good value for money nor is it aligned to the new ICT Strategy. The funding of £135,000 will therefore not be used this year and will be spent in 2018-19 to fund additional work approved by the Executive.
Income	(1,057,360)	(1,057,852)	(492)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(89,280)</b>	<b>3,491</b>	<b>92,771</b>
Indirect Expenditure	86,110	86,160	50
<b>Net (Income)/Expenditure</b>	<b>(3,170)</b>	<b>89,651</b>	<b>92,821</b>
<b>FEASIBILITY STUDIES</b>			
Direct Expenditure	53,960	62,021	8,061
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>53,960</b>	<b>62,021</b>	<b>8,061</b>
Indirect Expenditure	200	200	0
<b>Net (Income)/Expenditure</b>	<b>54,160</b>	<b>62,221</b>	<b>8,061</b>
<b>DEBTORS</b>			
Direct Expenditure	155,850	166,503	10,653
Income	(203,250)	(210,310)	(7,060)
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(47,400)</b>	<b>(43,807)</b>	<b>3,593</b>
Indirect Expenditure	49,160	49,270	110
<b>Net (Income)/Expenditure</b>	<b>1,760</b>	<b>5,463</b>	<b>3,703</b>

RESOURCES	Revised Budget	Projected Outturn	Variance	
<b>HOUSING BENEFITS</b>				
Direct Expenditure	34,995,090	34,069,986	(925,104)	Variation in the claimant assumption. This is reflected in a corresponding adjustment in the costs recovered from DWP (see income)
Income	(34,854,980)	(33,945,363)	909,617	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>140,110</b>	<b>124,623</b>	<b>(15,487)</b>	
Indirect Expenditure	208,080	207,150	(930)	
<b>Net (Income)/Expenditure</b>	<b>348,190</b>	<b>331,773</b>	<b>(16,417)</b>	
<b>INFORMATION SYSTEMS TEAM</b>				
Direct Expenditure	345,810	329,823	(15,987)	
Income	(324,790)	(322,401)	2,389	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>21,020</b>	<b>7,422</b>	<b>(13,598)</b>	
Indirect Expenditure	49,190	48,613	(577)	
<b>Net (Income)/Expenditure</b>	<b>70,210</b>	<b>56,035</b>	<b>(14,175)</b>	
<b>INSURANCE REVENUE ACCOUNT</b>				
Direct Expenditure	1,001,860	981,653	(20,207)	A reduction in insurance claims paid for 2017-18.
Income	(1,005,860)	(1,009,902)	(4,042)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(4,000)</b>	<b>(28,249)</b>	<b>(24,249)</b>	
Indirect Expenditure	4,770	4,780	10	
<b>Net (Income)/Expenditure</b>	<b>770</b>	<b>(23,469)</b>	<b>(24,239)</b>	
<b>IT RENEWALS REVENUE ACCOUNT</b>				
Income	(602,150)	(602,150)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(602,150)</b>	<b>(602,150)</b>	<b>0</b>	
Indirect Expenditure	343,070	343,070	0	
<b>Net (Income)/Expenditure</b>	<b>(259,080)</b>	<b>(259,080)</b>	<b>0</b>	
<b>MISCELLANEOUS ITEMS</b>				
Direct Expenditure	(4,300)	226,701	231,001	For budget purposes assumptions regarding slippage in revenue growth bids are held here. In addition, a corporate inflation budget to support service pressures and the implications of other corporate proposals are also shown here.
Income	428,390	(8,229)	(436,619)	Movement in the assumed position regarding external grant support.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>424,090</b>	<b>218,472</b>	<b>(205,618)</b>	
Indirect Expenditure	350	350	0	
<b>Net (Income)/Expenditure</b>	<b>424,440</b>	<b>218,822</b>	<b>(205,618)</b>	

RESOURCES	Revised Budget	Projected Outturn	Variance	
<b>OFFICE SERVICES TEAM</b>				
Direct Expenditure	1,588,840	1,597,096	8,256	Contract catering budget will be underspent by £30,000 due to changes in the costs structure. Additional fire assessment works of £20,000 to be completed in 2017-18. The vacancy credit of £11,300 will not be achieved.
Income	(2,006,800)	(1,900,253)	106,547	Rental income from Millmead House will not be achieved of £94,500. Surrey County Council have declined further office space and although other tenants are being sought significant occupancy will not be achieved in this financial year.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(417,960)</b>	<b>(303,157)</b>	<b>114,803</b>	
Indirect Expenditure	473,836	475,936	2,100	
<b>Net (Income)/Expenditure</b>	<b>55,876</b>	<b>172,779</b>	<b>116,903</b>	
<b>EPAYMENTS AND PAYROLL</b>				
Direct Expenditure	500,510	533,013	32,503	Redundancy costs arising from a restructure will be funded from invest to save £50,260, offset by savings from vacant posts.
Income	(673,730)	(672,720)	1,010	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(173,220)</b>	<b>(139,707)</b>	<b>33,513</b>	
Indirect Expenditure	169,330	169,330	0	
<b>Net (Income)/Expenditure</b>	<b>(3,890)</b>	<b>29,623</b>	<b>33,513</b>	
<b>NON DISTRIBUTED COSTS</b>				
Direct Expenditure	2,294,390	2,294,390	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,294,390</b>	<b>2,294,390</b>	<b>0</b>	
Indirect Expenditure	350	350	0	
<b>Net (Income)/Expenditure</b>	<b>2,294,740</b>	<b>2,294,740</b>	<b>0</b>	
<b>THE VILLAGE</b>				
Direct Expenditure	359,762	424,848	65,086	The projection includes decommissioning costs consistent with the update report to Overview and Scrutiny Committee of the 6th March 2018.
Income	(32,450)	(37,729)	(5,279)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>327,312</b>	<b>387,119</b>	<b>59,807</b>	
<b>Net (Income)/Expenditure</b>	<b>327,312</b>	<b>387,119</b>	<b>59,807</b>	
<b>WEBSITE</b>				
Direct Expenditure	221,990	222,842	852	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>221,990</b>	<b>222,842</b>	<b>852</b>	
Indirect Expenditure	29,990	30,020	30	
<b>Net (Income)/Expenditure</b>	<b>251,980</b>	<b>252,862</b>	<b>882</b>	